

2025/26 Revenue Budget Monitoring – Quarter 3



Revenue Headlines

- Projected overspend of **£4.1m**. A decrease of £1m from Q2
- 2025/26 Savings forecast to be delivered at 71% of the target of £30.2m (£26.8m 25/26 and £3.4m prior years)
- Savings slippage is significant element of total overspend
- Total Useable Reserves of **£62m** at 31st March 2026 of which:
 - Unallocated reserves of **£26m**
 - Earmarked Reserves of **£36m**

2025/26 Forecast – Quarter 3

	Revised Budget £000	Forecast Q3 £000	Variance Q3 £000	Variance Q2 £000	Change from Q2 £000
Children and Families	90,026	97,072	7,046	4,754	2,292
Adults and Health	112,654	119,618	6,964	4,502	2,462
Place	59,844	63,728	3,884	3,724	160
Public Health & Corporate Resources	62,695	61,182	(1,513)	(680)	(833)
Central Budgets	63,925	57,121	(6,804)	(1,875)	(4,929)
General Fund	389,144	398,721	9,577	10,425	(848)
Use of Budget Contingency Reserve*		(5,500)	(5,500)	(5,282)	(218)
Adjusted General Fund Total	389,144	393,221	4,077	5,143	(1,066)

*£2.0m transferred into Budget Contingency Reserve in Q2 from inflation budgets no longer required. Total potential reserve usage now £5.5m

2025/26 Net Variance Analysis – Quarter 3

	Savings Slippage £000	Net Pressures £000	Total Variance £000
Children and Families	1,505	5,541	7,046
Adults and Health	5,929	(2,185)	3,744
Place	997	607	1,604
Public Health & Corporate Resources	296	(1,809)	(1,513)
Central Budgets	-	(6,804)	(6,804)
General Fund	8,727	(4,650)	4,077
Total Variance at Quarter 2	6,669	(1,526)	5,143
Change from Quarter 2	2,058	(3,124)	(1,066)

* Saving figure includes both 25/26 and previous years saving slippage

Children and Families

Child Protection & Family Support

Key Budget Variances – Quarter 3

Child Protection & Family Support – Quarter 3

	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£37,314k	£41,483k	£4,169k	£1,027k
Income	(£4,303k)	(£7,248k)	(£2,945k)	(£153k)
TOTAL	£33,011k	£34,235k	£1,224k	£874k

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
Front Door, EDS, Family Help	5,722	-168	-74	<ul style="list-style-type: none"> Employee vacancies, staff turnover 	
Assessment & Intervention / CDS	12,922	1,050	+923	<ul style="list-style-type: none"> Savings linked to employee vacancies and turnover (£289k) Budget pressure related to short term care packages with significant needs prior to care placement or prevention from entering care +£422k Home to school transport linked to demand, complexity and spot purchase arrangements +£152k Emergency temporary bed and breakfast accommodation +£78k £500k CDS Domiciliary care package savings target will not be achieved this year. Significant surge in demand for care packages with complexity of need +£786k. Service under review. 	Review of commissioned support for children with additional needs

Children and Families

Child Protection & Family Support

Key Budget Variances – Quarter 3

Child Protection & Family Support – Quarter 3

	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£37,314k	£41,483k	£4,169k	£1,027k
Income	(£4,303k)	(£7,248k)	(£2,945k)	(£153k)
TOTAL	£33,011k	£34,235k	£1,224k	£874k

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
Corporate Parenting	12,965	364	+183	<ul style="list-style-type: none"> 18+ Leaving Care Supported Accommodation placements awaiting tenancies or in need of transitional support prior to independence +£301k Home to school transport pressure due to increased demand, complexity of routes involving escort supervision, travel distance, breakdown in unworkable contracts and replaced with spot purchase at higher cost +£373k Employee vacancies, turnover savings (£178k) (UASC and UASC LC estimated underspending on grant award and NTS Incentive payments for early placement subject to HO validation (£56k). Savings on demand led Adoption allowances (£96k) 	<ul style="list-style-type: none"> New procurement developments to be rolled out in late summer may deliver efficiency savings for home to school transport costs tbc
Contextual Safeguarding & YES	1,974	-89	-89	<ul style="list-style-type: none"> Employee vacancies and turnover savings 	
Management and Support	-730	65	+65	<ul style="list-style-type: none"> Unachieved vacancy management, turnover savings 	
TOTAL	32,853	1,222	+1,008		

Children and Families

Resources, Improvements & Partnership

Key Budget Variances – Quarter 3

Resources, Improvements & Partnership – Quarter 3

	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£45,712k	£5,770k	£7,058k	£2,842k
Income	(£5,616k)	(£6,981k)	(£1,365k)	(£1,113k)
TOTAL	£40,096k	£45,789k	£5,693k	£1,729k

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
Sustainability, Capacity & Resourcing	33,866	5,753	+1,844	<ul style="list-style-type: none"> Continued increase in demand for external residential and unregulated placement accommodation. Placement numbers @ 31/12/25 = 42 including 8 unregulated placements (but with further growth expected). Weekly fees range between £4,583 and £14,000 (but expected tp rise) with an average cost of £6,707pw +£5,709m Unachieved efficiency savings due to slippage in opening Field View and Woodlands. +£675k overspending on 16/17 Leaving care supported accommodation. Placement numbers = 45. Average weekly cost £1,995. Potential saving on family residential assessments based on in year trends to date = (£431k) Savings on Connected Person carer allowances (£136k) 	<ul style="list-style-type: none"> Re opening of Woodlands in December Completed purchase of new children's home Making Kirklees Home panel reviewing external placements Chaired by SD which explores reunification, bringing children back to Kirklees and ensures appropriate care planning in place External Placement panel chaired by Exec Director Business case being worked on re “ super foster carers” Policy in place to match IFA rates for fostering conversations Developed in relation to “ edge of care provision “ to reduce children coming into care and reunification Work ongoing with Police re increase in PPO's and alternative processes to reduce number of children coming into care
Other Commissioning Services	2,517	83	+83	<ul style="list-style-type: none"> Slippage on £150k Commissioning savings target = +£50k, overspending on OAWY contract 	
Management & Support	363	-57	-57	<ul style="list-style-type: none"> Net saving attached to vacant RI&P Service Director post assumed to 31st December 2025 	
TOTAL	36,746	5,779	+1,870		

Children and Families

Learning & Early Support

Key Budget Variances – Quarter 3

Learning & Early Support – Quarter 3

	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£371,484k	£407,400k	£35,916k	£11,145k
Income	(£354,565k)	(£390,352k)	(£35,787k)	(£11,456k)
TOTAL	£16,919k	£17,048k	£129k	(£311k)

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
Early Years Sufficiency	640	-99	-20	<ul style="list-style-type: none"> Early Years grant income to fund posts not yet recruited to, will be addressed before year end 	
Access to Education	923	-104	-224	<ul style="list-style-type: none"> Previous overspend forecast cleared due to higher than expected income on penalty notices, up £170k from Q2 	
Education Psychology	1,410	67	+5	<ul style="list-style-type: none"> Pressure relates to use of Locum staff to support team, the use of these staff is reducing. 	
EHCP Team	1,992	245	-5	Main areas of £245k pressure include: <ul style="list-style-type: none"> increased pressure on Staffing Costs +£104K EHCP reporting commission extended +£28k Compensation costs +£36K 	
ChYPS SLA	30	81	+51	<ul style="list-style-type: none"> £50k share of £150k additional childrens savings applied at P9 to forecast 	
TOTAL	4,995	190	-193		

Adults and Health

Older People & Physical Disabilities

Key Budget Variances – Quarter 3

Older People & Physical Disabilities – Quarter 3

	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£111,120k	£110,673k	(£447k)	£638k
Income	(£114,837k)	(£110,798k)	£4,039k	£2,428k
TOTAL	(£3,717k)	(£125k)	£3,592k	£3,066k

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
Assessment & Care Management	9,584	-915	-129	Staffing £-932k (Independence £-529k, Community £-298k, Care Navigation £-105k)	
Demand led client provision – Placements – OP & PD (core budget)	29,331	5,822	+2,295	Can be difficult to procure in the current market at standard rates due to increased complexity (e.g. additional 1:1 often required). Avg unit prices per week in excess of budget, notably on PD (£1,639 per wk vs budget of £808 per wk). Increased pressure is being seen from neurodivergent clients on this and other activities.	Ongoing commissioning focus (alongside transformation workstreams) through Fair Price approach with the market.
Demand led client provision – Placements – OP & PD (savings programme)	2,000	1,500	0	In-year transformation savings slippage on Fees and Top-ups workstream (part achievement this year, with remainder to be achieved next year).	Recovery plan in place re market fees/top ups savings slippage, project moving to market engagement phase
Demand led client provision – Home Care (OP and PD)	21,809	2,178	+377	Over on PD (+1,677k) due to volumes and unit cost, and on OP (+414k) due to unit costs. Note – Now includes £+447k of in year transformation savings slippage (to be achieved next year).	Ongoing commissioning focus (alongside transformation workstreams). Note – was £+2.5m variance at month 9 2024-25.
Demand led client provision – Self Directed Support	4,121	-1,565	+1,098	Under on PD Commissioned services (-403k) due to lower volumes (but over on unit costs). Under on OP (-112k) & PD (-736k) Direct Payments (lower volumes)	
Demand Led client provision – Emergency Support	1,010	-306	+166	OP under on net unit cost (but partially offset by PD over on unit cost).	
Demand Led – ASC Funding	-72,604	-3,751	-3,751	National Funding allocations – no variance expected + drawdown from central inflation and budget reserves	
Demand Led Client service provision – savings target	-2,627	1,832	0	Partial achievement on the income/debt target of -£2,627k	Ongoing review of processes, pathways and charging and debt recovery models.

Adults and Health

Learning Disabilities & Mental Health

Key Budget Variances – Quarter 3

Learning Disabilities & Mental Health – Quarter 3

	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£120,404k	£121,099k	£695k	£477k
Income	(£37,453k)	(£37,126k)	£327k	(£1,178k)
TOTAL	£82,951k	£83,973k	£1,022k	(£701k)

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
Assessment & Care Management	5,959	-921	-19	Employee underspend £-770k	
Demand led client provision – Placements – LD	32,448	3,960	-162	Over on volumes and net weekly cost (+£100 p/wk). Note – includes £+123k of in year transformation savings slippage (to be achieved next year).	Ongoing commissioning focus (alongside transformation workstreams) through Fair Price approach with the market.
Demand led client provision – Placements – MH	10,115	154	+193	Under on activity	Ongoing commissioning focus (alongside transformation workstreams / review of packages)
Demand led client provision – Home Care (LD and MH)	3,199	-311	-42	Under on LD due to volumes, and under on MH due to volumes. Note – includes £+40k of in year transformation savings slippage (to be achieved next year).	Note – was £+0.7m variance at month 9 2024-25.
Demand led client provision – Self Directed Support, and Shared Lives	30,588	-1,754	-603	Under on MH (-1,400k) Commissioned services due to lower volumes and lower unit cost, and on Shared Lives (volume). Offset by LD Commissioned Services (£+1,403k due to higher weekly unit costs). Direct Payments are under on LD (£-198k) and MH £-438k) both with lower volumes (but partially offset by higher unit costs on LD). Note – Now includes £+1,126k of in year transformation savings slippage (achieved next year).	Note – was £+3.1m variance at month 9 2024-25.
TOTAL	82,309	1,128	622		

Adults and Health

Strategic Commissioning, Partnerships & Provider Services

Key Budget Variances – Quarter 3

Adults Sufficiency – Quarter 3

	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£45,728k	£46,973k	£1,245k	£367k
Income	(£18,857k)	(£19,068k)	(£211k)	(£110k)
TOTAL	£26,871k	£27,905k	£1,034k	£257k

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
Demand led Client Service Provision	12,395	-244	-128	Under on several contracted services and In-house Day Care, over on Extra Care housing.	Extra Care budget assumptions being reset alongside service model and client profile
In-house residential	6,248	1,379	+570	Over on Ings Grove, Moorlands Grange (mainly employees). Includes variance on Castle Grange and Claremont House (in addition to savings delay). Offset by underspend on Brighton St (employees).	Ongoing management and review of employee budgets and spending, (including corrections on staffing allowances built into budgets), along with continuing work around potential external transfer of Castle Grange and Claremont (assumed savings shortfall funded by reserves). Strategic review of the bed base across Ings and Moorlands underway as endorsed by the ICB, this is with a view to equalising the current cost and risk absorbed by the Council
Reablement	890	-125	-79	Under on employees (£-188k)	Ongoing review of demand and complexity, alongside implementation of new pathways following pathway redesign
Contracts Management and Commissioning	1,352	-197	-80	Under on employees.	
TOTAL	20,885	813	+283		

Adults and Health

Communities & Access Services

Key Budget Variances – Quarter 3

Communities & Access Services – Quarter 3

	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£19,037k	£17,449k	(£1,588k)	(£52k)
Income	(£9,268k)	(£9,584k)	(£316k)	(£271k)
TOTAL	£9,769k	£7,865k	(£1,904k)	(£323k)

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
Community Plus	1,726	-241	-65	Mainly employee underspend (£-184k)	
Personalised Care	-36	-300	-300	Additional use of reserve funding (one off)	
Integrated Wellness	364	-211	-27	Mainly employee underspend	
Library & Information Centres	4,451	-535	-184	Mainly employee underspend. Temporary vacancies - posts in recruitment	
Improvement & Relationships	575	-284	-24	Customers & Community Project Team (-226k), CSE Strategic Commission (-60k). Mainly employee underspend	
Communities	2,065	-226	+7	Communities Infrastructure & Response (-52k), Safer Kirklees (-88), Migration & Resettlement (-68k). Mainly employee underspend	
Community Languages	-159	65	+21	Surplus achieved of £-94k but short of target level of £-159k	
TOTAL	8,986	-1,732	-572		

Place

Skills & Regeneration

Key Budget Variances – Quarter 3

Skills & Regeneration – Quarter 3

	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£16,359k	£15,663k	(£696k)	£430k
Income	(£13,094k)	(£12,914k)	£180k	(£770k)
TOTAL	£3,265k	£2,749k	(£516k)	(£340k)

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
Business & Economy (incl. Business & Enterprise Centres)	-66	28	-57	<ul style="list-style-type: none"> Under-recovery of rental income at The Glass Box / Batley Business Park Over-recovery of income at Bretton St Under-spend on planning and unplanned repairs and maintenance at Business and Enterprise Centres 	<ul style="list-style-type: none"> Holding of vacancies / net salaries in Business and Economy
Employment & Skills	1,447	-138	-62	<ul style="list-style-type: none"> Under-spends on net salaries Offset by a forecasted over-spend to supplement Grant Match Budgets. 	<ul style="list-style-type: none"> Holding of vacancies
Planning & Building Control	1,608	-219	-165	<ul style="list-style-type: none"> Under-spends on salaries Over-recovery of Planning Performance Agreement income Under-recovery on Planning Applications, Building Control Planning Fees, and Building Control Inspection Fees 	<ul style="list-style-type: none"> Holding of vacancies
Major Projects	276	-187	-57	<ul style="list-style-type: none"> Under-spend on net salaries Over-spend on miscellaneous other costs 	
TOTAL	3,265	-516	-341		

Place Development

Key Budget Variances – Quarter 3

Development – Quarter 3

	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£33,273k	£38,762k	£5,489k	£573k
Income	(£23,296k)	(£28,661k)	(£5,365k)	(£1,008k)
TOTAL	£9,977k	£10,101k	£124k	(£435k)

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
Corporate Landlord	9,101	-24	-99	<ul style="list-style-type: none"> Over-spend on sites identified in 25-26 Budget Savings £301k – Knowl House, The Hudawi Centre, Castle Grange APH, Claremont House – offset by Reserve drawdown £220k Over-spend on Business Rates at other sites £113k – various minor overspends Over-spend on water charges across portfolio £156k 	<ul style="list-style-type: none"> Continuing to undertake emergency repairs / health and safety critical work only. Review internal Time master charging across whole of Property. Transfer of Care Homes subject to independent juridical review Hudawi CAT progressing through legal process
Landbank	416	391	-37	<ul style="list-style-type: none"> Over-spend on the Former Wetside £112k – Rates and service charges Over-spend on Riverbank Court prior to disposal £25k Over-spend on Business Rates at other sites £85k – various sites Over-spend on Security at Landbank Sites £56k Over-spend on CCTV at Landbank Sites £59k 	<ul style="list-style-type: none"> Liabilities for the Former Wetside now gone as part of KDSL settlement. Exploring option to demolish Former Birkdale High School in 26/27 Former Gomersal First School disposed of February 2026. Former Huddersfield Central Library transferred to BAM in October 2025.
Capital Delivery	-1,424	-185	+55	<ul style="list-style-type: none"> Reduced income forecast owing to vacancies held in the team. 	<ul style="list-style-type: none"> Balance filling vacancies against workload

Place Development

Key Budget Variances – Quarter 3

Development – Quarter 3

	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£33,273k	£38,762k	£5,489k	£573k
Income	(£23,296k)	(£28,661k)	(£5,365k)	(£1,008k)
TOTAL	£9,977k	£10,101k	£124k	(£435k)

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
Assets and Estates	-1,265	99	-219	<ul style="list-style-type: none"> Net liability of holding remainder of Piazza Shopping Centre £300k – Rates / Service Charges Over-spend on Rates, Cleaning charges (Contract Cleaning at Commercial Sites) and Trade Waste Offset by forecasted over-recovery of Rental income across Commercial portfolio and forecasted over-recovery of disposals fees 	<ul style="list-style-type: none"> Review internal Timemaster charging across whole of Property
TOTAL	6,828	281	-300		

Place

Highways & Streetscene

Key Budget Variances – Quarter 3

Highways & Streetscene – Quarter 3

	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£88,663k	£90,902k	£2,239k	£1,637k
Income	(£57,926k)	(£58,240k)	(£314k)	(£806k)
TOTAL	£30,737k	£32,662k	£1,925k	£831k

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
Parking	-3,891	688	-107	<ul style="list-style-type: none"> Employee Vacancies (£254k) Shortfall on Tariff Income £486k Permits £66k Supplies & services £424k – Fees - Ringo, Flowbird, Bank charges. Car park joint ventures Fines (£49k) 	
Transport	2,645	360	+41	<ul style="list-style-type: none"> Employee Vacancies (£298k) Sale of old vehicles £150k Fuel £128k Raw materials £191k Additional Vehicles £99k H & N Income (£133k) Accident repairs £119k 	<ul style="list-style-type: none"> £340k budget provision made in 25/26 to reflect impact of ageing fleet
Waste Services	26,847	-29	+181	<ul style="list-style-type: none"> Employee vacancies (£1,254k) Agency staff £1,193k Transport £711k Property £70k Supplies & Services £215k - Closed Landfill sites handed back. Additional costs Suez Contract (£516k) External Income (£333k) – Trade Waste (£139k) Garden Waste (£115k), Schools recycling (£77k) Internal Income (£105k) – Landscape architects 	<ul style="list-style-type: none"> Hired Vehicles -Capital strategy includes £26m of investment but lead time on larger vehicles. Budget provision in 25/26 £750k

Place

Highways & Streetscene

Key Budget Variances – Quarter 3

Highways & Streetscene – Quarter 3

	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£88,663k	£90,902k	£2,239k	£1,637k
Income	(£57,926k)	(£58,240k)	(£314k)	(£806k)
TOTAL	£30,737k	£32,662k	£1,925k	£831k

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
Parks & Greenspaces	2,773	-140	-36	<ul style="list-style-type: none"> Vacancies (£458k) Supplies & Services £569k – GAT - Animal care £41k, Machinery £176k, Raw materials (£25k), Xmas decorations £15k, Professional service £176k, Sub contractors £27k, Shrubs Trees & Plants £175k. External Income £3k- Bequests £71k, Scrap/Obsolete (£17k), Allotments rents (£25k), Amenity Builds rents £15k, Woodlands DEFRA (£18k), CFT Northern Forest (£15k), DSP Water restoration (£13k) Internal Income (£267k)- Staff recharge revenue (£20k), Int recharge SLA - GAT Volunteers (£15k), GM Highways (£19k), GM Housing (£65k), WRFD Tree Planting Prog External (£135k) 	
Highways Services	461	340	+20	<ul style="list-style-type: none"> Service Employees (including agency) £287k External Recoveries (£960k) Internal Recharges to Capital £1,082k Highways Trading Account - £0 (Employees (£1,736k), Transport (£34k), Operational Costs (£1,534k) offset reduced trading income £3,354k Grounds Maintenance £201k UMS Energy Costs (£200k) Other (£70k) 	<ul style="list-style-type: none"> Capitalise Reactive Maintenance, Small Walls and Safety Guard Railing Reviewing Highway Operations overheads on certain job codes to maximise income Reviewing current fees and charges Reviewing levels of staff capital recoveries Enforcement review Seek new revenue funding opportunities Review new commuted sum opportunities

Place

Highways & Streetscene

Key Budget Variances – Quarter 3

Highways & Streetscene – Quarter 3

	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£88,663k	£90,902k	£2,239k	£1,637k
Income	(£57,926k)	(£58,240k)	(£314k)	(£806k)
TOTAL	£30,737k	£32,662k	£1,925k	£831k

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
Adverse Weather	1,536	650	+650	<ul style="list-style-type: none"> No winter activity in April 2025. Costs at M9 @ £725k lower by £433k than equivalent period in 25/26. 	<ul style="list-style-type: none"> Budget assumes normal winter levels around gritting and one extra grit bin refill. Assumes continuation with hired fleet in 2025-2026 until new fleet arrives early 2026-2027
TOTAL	30,371	1,869	+749		

Place

Environmental Strategy & Climate Change

Key Budget Variances – Quarter 3

Environmental Strategy & Climate Change – Quarter 3

	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£20,412k	£20,581k	£169k	£124k
Income	(£2,559k)	(£2,714k)	(£155k)	(£96k)
TOTAL	£17,853k	£17,867k	£14k	£28k

Service Area46k	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
Directorate Programme Office	3,903	-264	-169	<ul style="list-style-type: none"> Vacancies in Business Support and Directorate programme 	
School Transport	12,762	196	+196	<ul style="list-style-type: none"> Transport £111k- Post 16 taxi £14k, Bus passes £28k, Pre 16 taxis £27k, Looked after children £33k Personal budgets £137k – Post 16 £88k, Pre 16 £49k External Income (£74k) – Post 16 School transport charges £18k, Looked after children £78k) 	
Environmental Health	2,726	62	+52	<ul style="list-style-type: none"> Vacancies (£111k) Cleckheaton £62k Clearance of Batley Warehouse £72k External Income (£35K) Defra grant (£13k), Rodent control £26k, Chargeable repairs (£36k) Internal Income (£36k) Gas referrals H& N 	
Climate change	-142	30	-40	<ul style="list-style-type: none"> Vacancies (£134k) Additional staff recharge capital (£35k) EV salary Sacrifice £84k Income shortfall WYCA GS £99k 	
TOTAL	19,249	24	+39		

Public Health and Corporate Resources

Strategy & Innovation

Key Budget Variances – Quarter 3

Strategy & Innovation – Quarter 3

	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£24,659k	£23,893k	(£766k)	£3k
Income	(£5,080k)	(£5,139k)	(£59k)	£4k
TOTAL	£19,579k	£18,754k	(£825k)	£7k

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
IT	12,330	-36	+80	<ul style="list-style-type: none"> Postage costs +£296k (savings target shortfall) Vacancies offset the bulk of the pressure -£314k Phone/Circuits -£100k, Income -£76k Software +£184k due to M365 upgrade likely to happen in final quarter 	Further work to be carried out with services to reduce postage and move customers to online alternatives
Policy, Partnerships and Corporate Planning	2,600	-342	-25	<ul style="list-style-type: none"> Vacancies 	
Strategic Communications	1,385	-206	-23	<ul style="list-style-type: none"> Vacancies 	
Date and Insight	1,985	-129	-26	<ul style="list-style-type: none"> Vacancies offset by income reduction 	
Transformation	1,278	-112	+2	<ul style="list-style-type: none"> Vacancies 	
TOTAL	19,578	-825	+8		

Public Health and Corporate Resources

Public Health & People

Key Budget Variances – Quarter 3

Public Health & People – Quarter 3

	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£42,200k	£45,611k	£3,411k	£623k
Income	(£35,938k)	(£40,207k)	(£4,269k)	(£833k)
TOTAL	£6,262k	£5,404k	(£858k)	(£210k)

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
Peoples Service	9,824	-709	-61	<ul style="list-style-type: none"> Vacancies including Kirklees Direct and additional income from salary sacrifice 	
TOTAL	9,824	-709	-61		

Public Health and Corporate Resources

Governance & Commissioning

Key Budget Variances – Quarter 3

Governance & Commissioning – Quarter 3

	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£19,388k	£20,238k	£850k	(£130k)
Income	(£4,562k)	(£5,184k)	(£622k)	£82k
TOTAL	£14,826k	£15,054k	£228k	(£48k)

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
Legal Services	4,655	525	+20	<ul style="list-style-type: none"> Recruitment issues have created vacancies that are offset by the use of locums. External Solicitors, Counsel fees, and Legal expenses increased usage due to workloads (+£535k) 	Work ongoing to improve recruitment of permanent staff and reduce usage of locums and other external services.
Risk	4,153	-237	-29	<ul style="list-style-type: none"> Vacancies 	
TOTAL	8,808	288	-9		

Public Health and Corporate Resources

Finance

Key Budget Variances – Quarter 3

Governance & Commissioning – Quarter 3

	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£15,020k	£14,764k	(£256k)	(£177k)
Income	(£5,116k)	(£5,065k)	£51k	(£4k)
TOTAL	£9,904k	£9,699k	(£205k)	(£181k)

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
Welfare and Exchequer	6,862	-151	-132	<ul style="list-style-type: none"> Vacancies offset by cost of debt tracing, audit fees, software, and some reduced income levels. 	
TOTAL	6,862	-151	-132		

Public Health and Corporate Resources

Benefit Payments

Key Budget Variances – Quarter 3

Benefit Payments – Quarter 3

	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£64,011k	£53,545k	(£10,466k)	(£514k)
Income	(£57,492k)	(£46,326k)	£11,166k	£514k
TOTAL	£6,519k	£7,219k	£700k	-

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
Housing Benefit Subsidy	6,519	700	0	Trend in HB payments and slight delay to additional properties at Ashenhurst. Units on the site have now been filled from other forms of TA	Ashenhurst units are let and the current level of overspend is beginning to stabilise. Work ongoing to understand the impacts of claimable subsidy, and discussions with other LAs around further options to reduce subsidy impact. Ongoing work to assess viability of transferring Ashenhurst into HRA
TOTAL	6,519	700	0		

Public Health and Corporate Resources

Culture & Visitor Economy

Key Budget Variances – Quarter 3

Culture & Visitor Economy – Quarter 3

	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£40,658k	£39,500k	(£1,158k)	(£51k)
Income	(£35,053k)	(£34,448k)	£605k	(£350k)
TOTAL	£5,605k	£5,052k	(£533k)	(£401k)

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
Culture and Tourism	2,517	-264	-152	• Vacancies across Markets, Museums, and Arts and Creative Development	
Town Halls and Public Halls	736	-127	+7	• Vacancies	
Catering	896	-321	-250	• Vacancies offset by lost income	
Bereavement Services	-2,483	218	+164	• Reduced income (cremations) offset by vacancies	Work ongoing to understand the impact of direct cremations which are increasing, and whether business lost to alternative providers.
TOTAL	1,666	-494	-231		

Central

Key Budget Variances – Quarter 3

Central – Quarter 3				
	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£66,207k	£59,731k	(£6,476k)	(£4,929k)
Income	(£4,282k)	(£4,610k)	(£328k)	-
TOTAL	£61,925k	£55,121k	(£6,804k)	(£4,929k)

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
Treasury Management	37,005	-2,694	-822	Slippage in capital plan, interest rates on borrowing to date lower than budgeted. WYCA gainshare contributes to funding of OCH	Further savings likely due to additional slippage of plan
Inflation	5,971	-4,100	-4,100	Rebate of energy charges (multi-year) relating to PPP schools	
TOTAL	42,976	-6,794	-4,922		

Analysis of Council Reserves (excl Statutory Reserves)

	Unallocated *	Earmarked	Total
	£000	£000	£000
At 1st April 2025	(25,046)	(36,005)	(61,051)
<i>Planned Drawdowns from Earmarked Reserves</i>			
Budgeted drawdown from Voluntary Revenue Provision reserve	-	5,985	5,985
<i>Planned Contributions to Earmarked Reserves</i>			
Transfer into Voluntary Revenue Provision reserve	-	(10,804)	(10,804)
Transfer into Transformation Reserve	-	(2,500)	(2,500)
Transfer into General Reserves	(1,000)		(1,000)
	(26,046)	(43,324)	(69,370)
<i>In Year Adjustments – Quarter 3</i>			
- Net Drawdown from Earmarked Reserves	-	4,839	4,839
- Drawdown from Transformation reserve	-	2,500	2,500
Balance of Reserves at 31st March 2026	(26,046)	(35,985)	(62,031)

*£16m Minimum Working Balance (£29m desirable).

Reserves Summary (£k)	Reserves 31st March 2025	Budget report Movements	Revised reserves 1st April 2025	Forecast Drawdowns at Q3	Reserves 31st March 2026
Ward Based Activity	(577)	-	(577)	-	(577)
Place Standard	(402)	-	(402)	33	(369)
Transformation	(1,480)	(2,500)	(3,980)	2,500	(1,480)
Development Funding	(914)	-	(914)	38	(876)
Revenue Grants	(17,998)	-	(17,998)	1,275	(16,723)
Stronger Families Grant	(688)	-	(688)	-	(688)
Other	(3,942)	-	(3,942)	(7)	(3,949)
Voluntary Revenue Provision	(6,504)	(4,819)	(11,323)	-	(11,323)
Strategic Budget Contingency Reserve	(3,500)	-	(3,500)	3,500	-
<i>Total Earmarked Reserves</i>	(36,005)	(7,319)	(43,324)	7,339	(35,985)
Unallocated Balances	(25,046)	(1,000)	(26,046)	-	(26,046)
<i>Total Useable Reserves</i>	(61,051)	(8,319)	(69,370)	7,339	(62,031)
Statutory Reserves – Schools Balances	(11,119)	-	(11,119)	324	(10,795)
Statutory Reserves – Public Health	(896)	-	(896)	-	(896)
<i>Grand Total All Reserves</i>	(73,066)	(8,319)	(81,385)	7,663	(73,722)

Glossary of Reserves

Reserve	Description
Ward Based Activity	Set aside reflecting timing issues on ward-based activity spend commitments
Place Standard	Set aside to support the resourcing of emerging Place Standard action plans.
Apprenticeship Levy	Set aside to fund future payments into the Apprenticeship levy
Transformation	Set aside for strategic transformation developments over the next 12 to 24 months.
Demand Reserve	Set aside to mitigate the impact/volatility of a range of potential demand risks on statutorily provided service activity
Development Funding	To address the scale of development costs required to support targeted development and the upscaling of capital investment activity and major project activity over the MTFP.
Revenue Grants	Represents grants and contributions recognised in the Comprehensive Income and Expenditure Statement before expenditure has been incurred.
Stronger Families	Set aside reflecting timing issues on expenditure commitments supporting a range of Stronger Families activity, funded from external grant.
Other	A range of smaller reserves earmarked for specific purposes.
Specific Risk Reserves	Set aside to manage specific risks, including the potential risk of future loan defaults and managing the volatility surrounding treasury management budgets with respect to both potential changes in interest rates and the level of delivery of the capital plan.
WYCA Returned Levy	Returned levy income from WYCA that will be drawn down in 2024/25
Voluntary Revenue Provision	Voluntary overpayments of Minimum Revenue Provision (MRP).
Strategic Budget Contingency	To fund budget pressures that may arise due to delays in implementing savings plans and/or issues that have arisen post the agreement of the budget
Unallocated Reserves	General reserve to support Council working capital and cashflow requirements, and unbudgeted/financial resilience risks highlighted in the Council's corporate risk register.
Schools Balances	Statutory reserves relating to individual schools' balances/deficits carried forwards
Public Health	Timing issues on (statutorily ringfenced) Public Health grant spend commitments

HRA 2025/26 Forecast – Quarter 3

	Revised Budget £000	Forecast Q3 £000	Variance Q3 £000	Variance Q2 £000	Change from Q2 £000
Repairs & Maintenance	31,309	30,752	(557)	(197)	(360)
Housing Management	44,369	43,372	(997)	(336)	(661)
Property Services	(190)	(190)	0	0	0
Other Finance and Overhead Expenditure	34,048	33,871	(177)	(264)	87
Total Expenditure	109,536	107,805	(1,731)	(797)	(934)
Rent & Other Income	(109,536)	(108,726)	810	70	740
Revenue Contribution to Capital Funding	0	4,125	4,125	6,460	(2,335)
Planned transfer from HRA Reserves	0	(4,125)	(4,125)	(6,460)	2,335
Total	0	(921)	(921)	(727)	(194)

HRA Reserves

	Balance at 31 March 2025 £000	Q3 Forecast Movement in reserves £000	Planned transfer in/ out reserves £000	Balance at 31 March 2026 £000
Set aside for business risks	(10,800)	(410)	0	(11,210)
Repairs Reserve	(1,000)	0	0	(1,000)
Set aside to meet investment needs (as per HRA business plan)	(18,846)	(521)	4,125	(15,232)
Total	(30,646)	(921)	4,125	(27,442)

HRA

Housing Management & Partnerships

Key Budget Variances – Quarter 3

HRA – Quarter 3

	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£14,390k	£14,406k	£16k	£147k
Income	(£95,696k)	(£96,171k)	(£475k)	-£41k
TOTAL	(£81,306k)	(81,765k)	(£459k)	£106k

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
HMP Management Cost	9,869	-419	-193	<ul style="list-style-type: none"> -523k underspend for staffing +£200k RTB costs due to the increased number of applications/sales 	Review of service delivery for Housing Management
HMP Repairs and Maintenance	2,520	-126	-95	<ul style="list-style-type: none"> PPP Safety and Security £40k Reduced rechargeable repairs £66k EH hard to let properties £20k 	
Housing PFI	263	-36	-14	<ul style="list-style-type: none"> Changes to assumed Inflation costs for PFI contract 	Cost £11.553m, PFI grant £7.912m, Rent £2.332m, Service Charge income £1.082m
Service Charges	1,738	597	+449	<p>The variance reflects the latest reported income position against budget, subject to reconciliation with the CX system, to be confirmed. The main variances are :</p> <ul style="list-style-type: none"> Concierge - £476k due to end of contract payment District heating – under recovery forecast of £158k, costs not factored into the review of tariff in January 25. Plan to review these quarterly in future. 	<p>There is a shortfall of £2.4m.</p> <ul style="list-style-type: none"> £500k Communal lighting £506k Concierge £250k District Heating. Forecast could reduce to £158k based on revised average forecasts. £1.4m Grounds Maintenance <p>These will be reviewed as we move to a full cost recovery position.</p>
Rental income	-95,022	-427	-24	Additional income due to charging affordable rents on additional properties.	
Rents for Garages, non dwellings and other income	-674	-48	-17	<p>Variance includes</p> <ul style="list-style-type: none"> Shops and other non dwelling income of £48k 	
TOTAL	-81,306	-459	106		

HRA

Property Services & Repairs

Key Budget Variances – Quarter 3

HRA – Quarter 3				
	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£22,540k	£23,049k	£509k	£140k
Income	-	-	-	-
TOTAL	£22,540k	£23,049k	£509k	£140k

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
Property Services surplus	-190	-	-	<ul style="list-style-type: none"> On target to achieve budgeted surplus 	Forecast Property turnover of £45.4m, trading costs of £31.7m and overheads of £13.5m
Management costs for DMC and voids	1,925	50	+50	<ul style="list-style-type: none"> Staffing overspend of £42k Transport costs overspend of £8k 	
Property repairs and Maintenance Costs	18,612	-167	-31	Variance relates to <ul style="list-style-type: none"> -£350k reduction in DMC now BAU £270K increase for empty homes -£70k reduction in responsive non-PPP -£17k reduction in rechargeable repairs 	DMC move to BAU and increased costs to address the backlog of voids. Some DMC costs still being reported as void costs.
Temporary Accom Costs	301	185	+54	Variance relates to repairs costs for properties used for temporary accommodation	Needs a further review to determine what is driving the overspend. No of orders or costs?
Rent loss from voids	1,892	441	+67	Budget based on 2% void rent loss. Full reconciliation of void rent loss required on CX to confirm position	Dedicated voids management team and performance improving, turnaround time is reducing and numbers of voids has reduced
TOTAL	22,540	509	140		

HRA

Governance & Improvement

Key Budget Variances – Quarter 3

HRA – Quarter 3

	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£4,321k	£3,849k	(£472k)	(£125k)
Income	-	-	-	-
TOTAL	£4,321k	£3,849k	(£472k)	(£125k)

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
G&I Management Costs	3,966	-459	-150	Reason for variance <ul style="list-style-type: none"> -£283k underspend service improvement staff and £11k overspend on Management £53k overspend on Tenant publications -£152k underspend on internal charging, training, pool cars and office expenses -£65k spend/grant tenant engagement 	
Valuation, subscription costs and Regulatory fees	355	-13	+25	<ul style="list-style-type: none"> Reason for variance is a reduction to the budgeted subscription fees. 	
TOTAL	4,321	-472	-125		

HRA

Asset Management

Key Budget Variances – Quarter 3

HRA – Quarter 3				
	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£12,810k	£12,460k	(£350k)	(£532k)
Income	-	-	-	-
TOTAL	£12,810k	£12,460k	(£350k)	(£532k)

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
Asset Team management costs	2,452	-44	-184	<ul style="list-style-type: none"> -£376k underspend for staffing costs £354k reduction in planned capitalised costs left in revenue 	Budget originally included £1.9m for staff capitalisation. Review of agency staff and appointment of permanent employees.
Assets repairs and maintenance	10,127	-280	-340	<ul style="list-style-type: none"> £50k for lift servicing not previously budgeted for -£300k stock condition surveys commenced later than expected due to procurement -£40k underspend on works to garages 	
Miscellaneous properties, shops and abortive costs	231	-26	-8	<ul style="list-style-type: none"> Forecast underspend on abortive costs due to limited active development works. 	
TOTAL	12,810	-350	-532		

HRA

HRA/H&N Overheads

Key Budget Variances – Quarter 3

HRA – Quarter 3				
	Revised Budget	Forecast	Variance	Change from Previous
Expenditure	£41,635k	£41,486k	(£149k)	(£192k)
Income	-	-	-	-
TOTAL	£41,635k	£41,486k	(£149k)	(£192k)

Service Area	Net Budget £000	Variance £000	Change from Previous £000	Reason for Variance	Mitigating Actions
Finance Costs	30,800	-238	-236	Finance costs include Depreciation £23.989m, Interest Payable £7.122m and Interest rec £735k. Positive variance relates to a refinanced loan reducing the interest payment.	
Corporate services and recharges	8,282	29	-1	HGF recharge £30k based on full compliment of staff. will be amended to actual at year end.	Provision set aside to provide for disrepair. More detail required on cases resolved to allocate. Actual staffing costs will be charged for internal recharges
Council Tax on empty properties	829	360	+45	Charges for properties to be demolished/refurbished and being held for decants	Costs for High rise to be demolished will be capitalised but currently included in the overspend.
Bad debt and inflation provision	1,724	-300	-	Forecast reduced based on planned write offs which is lower than expected.	
TOTAL	41,635	-149	-192		

DSG Headlines

High Needs Funding 2025/26

• High Needs Block Allocation	£65.4m
• Safety Valve Funding	£2.3m
• Schools Block Transfer	£3.6m
• Early Years Block Transfer	£0.5m
• General Fund Contribution	<u>£2.1m</u>
• Total Available	£73.9m
• Projected High Needs Expenditure	<u>£91.4m</u> – Increase of £2.9m from Q2
• Projected In Year Deficit	£17.5m

• Opening 25/26 Cumulative Deficit Position	£63.8m
• In Year 25/26 Deficit	£17.5m
• Projected 25/26 Closing Cumulative Deficit	£81.3m

DSG Dashboard

	Active Placements	M9 (£'000)	M6 (£'000)
Mainstream Top-Ups	1,869	20,602	18,665
Special School Top-Ups	880	19,674	19,576
Special School Place Funding		7,158	7,072
Additional Resource Provisions (including Central Staff)	199	8,288	7,998
Alternative Provision		7,120	6,963
Independent Placements	229	14,586	14,527
OLA Placements	27	663	573
Post 16	635	5,400	5,300
SENDIF		1,000	1,000
Personal Budgets		3,100	3,100
Contributions to Services		3,145	3,255
OLA Mainstream		712	601
Total Projected Expenditure		91,448	88,630

DSG Headlines

Key Reasons for pressure:

- Independent School Place numbers and costs continue to increase
- 24/25 Outturn position was 209 placements, cost £12.1m – this is now increased to 237 places, cost £14.6m
- Average cost per placement has increased from £57.7k to £61.5k
- Whilst costs are significant in other areas, this is the area of spend where the most significant savings/cost reductions could be made
- Increase at Q3 from Q2 is mainly due to confirmation of Autumn Revisions in Mainstream School Top Up's alongside increased costs for ARPs due to opening of New Mill ARP

Mitigations:

- Additional Capacity Is being created via ARPs and Satellite Provision
- More robust approach to allocation of mainstream top up funding
- Implementation and development of Cluster Approach

Collection Fund (Council Share)

At Quarter 3, there is a forecast in-year deficit position for both Council Tax and NNDR. This leaves an estimated £2.3m Collection Fund deficit at the end of 2027/28 based on current budgeted repayments from General Fund. This will need to be funded in the MTFs.

Q3 Position	Council Tax £k	Business Rates £k	Total £k
(Surplus)/Deficit at 1 April 2025	4,848	5,307	10,155
Re-payments to/(from) General Fund 2025/26	(2,051)	(1,737)	(3,788)
Estimated In year Financial Performance	800	1,500	2,300
Estimated (Surplus)/Deficit at 31 March 2026	3,597	5,070	8,667
Planned repayments from General Fund 2026-28	(2,797)	(3,570)	(6,367)
Adjusted (Surplus)/Deficit	800	1,500	2,300

Collection Fund (Council Share)

Council Tax

- Estimated in-year deficit £0.8m due to higher than budgeted bad debt provision requirement
- Forecast deficit equivalent to 0.3% of £253m budgeted income

Business Rates (NNDR)

- Estimated in-year deficit £1.5m due to lower than budgeted income; largely due to increased unfunded reliefs
- Forecast deficit equivalent to 2.8% of £53m budgeted income

Capital Headlines

- Capital budget **£224.7m**
- Reduction of budget since Budget Report -£14.7m due to:
 - -£14.2m re-profile (General Fund -£11.6m, HRA -£2.6m)
 - -£0.5m Grant (General Fund)

(Appendix 3)

Officers continue to review the multi-year capital plan and budget profiles (under FPR 3.8-3.14)

2025/26 Capital Forecast – Quarter 3

	Budget Report £000	Re-profile / Change £000	Revised Budget £000	Actual Costs £000	Forecast M9 £000	Variance M9 £000
Children and Families	23,563	0	23,563	17,140	23,563	0
Adults and Health	4,829	(123)	4,706	2,631	4,706	0
Place	163,281	(11,197)	152,084	96,201	152,084	0
Public Health & Corporate Resources	8,484	(779)	7,705	1,633	7,705	0
General Fund	200,157	(12,099)	188,058	117,605	188,058	0
Housing Revenue Account	39,215	(2,596)	36,619	22,719	36,619	0
Council Total	239,372	(14,695)	224,677	140,324	224,677	0

2025/26 Capital Spend to Date – Quarter 3

	Q3 Revised Capital Budget £'000	Actual Costs to Date £'000	Variance to Date (Actual Spend) £'000
Learning & Early Support	23,113	16,746	(6,367)
Resources, Improvement and Partnerships	450	394	(56)
Children and Families	23,563	17,140	(6,423)
Customers & Access Services	111	1	(110)
Learning Disabilities & MH	4,360	2,632	(1,728)
Adults Social Care Operation	235	(2)	(237)
Adults & Health	4,706	2,631	(2,075)

2025/26 Capital Spend to Date – Quarter 3

	Q3 Revised Capital Budget £'000	Actual Costs to Date £'000	Variance to Date (Actual Spend) £'000
Skills & Regeneration	39,368	25,175	(14,193)
Development	84,879	51,515	(33,364)
Highways & Streetscene	26,391	19,143	(7,248)
Environmental Strategy & Climate Change	1,446	368	(1,078)
Place	152,084	96,201	(55,883)
Strategy & Innovation	6,936	1,473	(5,463)
Culture & Visitor Economy	769	160	(609)
Public Health & Corporate Resources	7,705	1,633	(6,072)
Housing Revenue Account	36,619	22,719	(13,900)

Refreshed Capital Plan 2025/26-2031/33 – Quarter 3

	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029-30 £'000	2030-33 £'000	Total £'000
Children and Families	23,563	34,941	19,851	4,703	2,750	2,500	88,308
Adults and Health	4,706	1,014	1,000	0	0	0	6,720
Place	152,084	221,587	132,846	103,466	93,513	90,816	794,312
Public Health & Corporate Resources	7,705	8,422	5,861	10,418	10,826	28,374	71,606
General Fund	188,058	265,964	159,558	118,587	107,089	121,690	960,946
Housing Revenue Account	36,619	62,381	71,043	87,572	93,555	78,193	429,363
Council Total	224,677	328,345	230,601	206,159	200,644	199,883	1,390,309

The capital plan is updated to take account capital slippage totalling £14,206k from 2025/26 into 2026/27 onwards and changes in the overall estimated levels of resources available of +£489k in 2025/26 with remaining years status quo.

Refreshed Capital Plan 2025/26-2031/33 – Quarter 3

General Fund (Funding Summary)

	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029-30 £'000	2030-33 £'000	Total £'000
Capital Grants / S106/ Contributions	96,850	144,486	61,971	48,202	46,449	39,083	437,041
Revenue Contributions to Capital	5	0	0	0	0	0	5
Capital Receipts	6,377	11,059	9,033	5,390	5,390	2,000	39,249
Service Funded Prudential Borrowing	4,898	18,735	13,140	12,423	4,050	1,000	54,246
Corporate Prudential Borrowing (GF)	79,928	91,684	75,414	52,572	51,200	79,607	430,405
General Fund Funding	188,058	265,964	159,558	118,587	107,089	121,690	960,946

Refreshed Capital Plan 2025/26-2031/33 – Quarter 3

Overall Funding Change

	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	2030/33 £'000	Total £'000
BUDGET CAPITAL PLAN	239,372	314,138	230,602	206,159	200,644	199,883	1,390,798
GF Re-profiling (Borrowing)	(1,500)	1,501	(1)	0	0	0	0
GF Re-profiling (Grant/S106)	(560)	560	0	0	0	0	0
GF Re-profiling (Receipts)	(9,550)	9,550	0	0	0	0	0
GF Grant Reduction	(489)	0	0	0	0	0	(489)
General Fund Changes	(12,099)	11,611	(1)	0	0	0	(489)
HRA Borrowing Re-profile	(214)	214	0	0	0	0	0
HRA Receipts Re-profile	(55)	55	0	0	0	0	0
HRA Reserves Re-profile	(2,327)	2,327	0	0	0	0	0
Housing Revenue Changes	(2,596)	2,596	0	0	0	0	0
Total Change	(14,695)	14,207	(1)	0	0	0	(489)
Q3 REVISED CAPITAL PLAN	224,677	328,345	230,601	206,159	200,644	199,883	1,390,309

Prudential & Treasury Management Indicators

Quarter 3 2025-26

Prudential Indicators

- The Council measures and manages its capital expenditure, borrowing and commercial and service investments with reference to the following indicators.
- It is now a requirement of the CIPFA Prudential Code that these are reported on a quarterly basis.
- The figures for 25/26 are forecast, the 26/27 and 27/28 figures are budgeted figures approved from the 25/26 budget. The exception is the Liability Benchmark.
- Information contained includes:
 - Capital Expenditure
 - Capital Financing Requirement
 - Gross Debt and the Capital Financing Requirement
 - Debt and the Authorised Limiting and Operational Boundary
 - Net Income from Commercial and Service Investments to Net Revenue Stream
 - Proportion of Financing Costs to Net Revenue Stream

Prudential Indicators

Capital Expenditure

- The Council has undertaken and is planning capital expenditure as summarised in the table below
- The main General Fund capital projects for 25/26 include spend on the Cultural Heart, Town Centre Action Plans, Highways baseline schemes, and major projects for both the West Yorkshire plus Transport Schemes, Transforming Cities Fund and Heritage Action Zone
- HRA capital expenditure is recorded separately and includes supporting a Council House Building and Re-Modelling programme, Building Safety, Housing Growth and replacement IT system
- The 25/26 forecast includes revised spend rollover, while 26/27 and 27/28 budget figures are those approved as part of the 25/26 Budget Report

	2024/25 £m actual	2025/26 £m forecast	2026/27 £m budget	2027/28 £m budget
General Fund	105.6	188.0	212.6	102.5
Housing Revenue Account	35.0	36.7	71.1	63.0
Total Capital expenditure	140.6	224.7	283.7	165.5

Prudential Indicators

Capital Financing Requirement

- The Council's cumulative outstanding amount of debt finance is measured by the Capital Financing Requirement (CFR). This increases with new debt-financed capital expenditure and reduces with MRP, loan repayments and capital receipts used to replace debt. The actual CFR is calculated on an annual basis.
- The effect from the change in the accounting for leases has not yet been reflected in the CFR.

	2024/25 £m actual	2025/26 £m forecast	2026/27 £m budget	2027/28 £m budget
General Fund	732.3	796.4	1,046.6	1,099.8
Housing Revenue Account	207.0	203.0	206.5	203.3
Total Capital Financing Requirement	939.3	999.4	1,253.1	1,303.1

Prudential Indicators

Gross Debt and the Capital Financing Requirement

- Statutory guidance is that debt should remain below the capital financing requirement, except in the short term. The Council has complied and expects to continue to comply with this requirement in the medium term as is shown below.

	2024/25 actual £m	2025/26 forecast £m	2026/27 budget £m	2027/28 budget £m	Debt at 30.12.2025 £m
Debt (incl. PFI & leases)	864.5	913.3	1,176.1	1,226.1	881.7
Capital Financing Requirement	939.3	999.4	1,253.1	1,303.1	

Prudential Indicators

Debt and the Authorised Limit and Operational Boundary

- The Council is legally obliged to set an affordable borrowing limit (also termed the Authorised Limit for external debt) each year. In line with statutory guidance, a lower Operational Boundary is also set as a warning level should debt approach the limit.
- Since the operational boundary is a management tool for in-year monitoring it is not significant if the boundary is breached on occasions due to variations in cash flow, and this is not counted as a compliance failure. Total debt did not go above the operational boundary.

	Maximum debt Q3 2025/26	Debt at 31.12.25	2025/26 Authorised Limit	2025/26 Operational Boundary	Complied
Borrowing	799.5	791.2	1,024.7	1,004.7	Yes
PFI and Finance Leases	90.5	90.5	91.6	86.6	Yes
Total debt	890.0	881.7	1,116.3	1,091.3	

Prudential Indicators

Net Income from Commercial and Service Investments to Net Revenue Stream

- The Council's income from commercial and service investments as a proportion of its net revenue stream has been and is expected to be as indicated below.

	2024/25 actual £m	2025/26 Forecast £m	2026/27 budget £m	2027/28 budget £m
Total net income from service and commercial investments	-1.2	-1.1	-2.0	-2.0
Proportion of net revenue stream	-0.3%	-0.3%	-0.5%	-0.5%

Prudential Indicators

Proportion of Financing Costs to Net Revenue Stream

- Although capital expenditure is not charged directly to the revenue budget, interest payable on loans and MRP are charged to revenue.
- The net annual charge is known as financing costs; this is compared to the net revenue stream, ie the amount funded from Council tax, Business rates and general government grants.

	2024/25 actual	2025/26 forecast	2026/27 budget *	2027/28 budget *
General Fund - Financing costs (£m)	36.9	41.3	52.9	60.2
General Fund – Proportion of net revenue stream	9.9%	10.2%	12.7%	13.8%
HRA – Financing costs (£m) – (including depreciation)	34.8	35.0	35.3	36.3
HRA - Proportion of net revenue stream	32.6%	32.0%	31.5%	31.6%

* per 25/26 capital strategy and budget

Treasury Management Indicators

- **Indicators include:**

- Liability Benchmark
- Maturity Structure of Borrowing
- Long Term Treasury Management Investment
- Interest Rate Exposures

Treasury Management Indicators

Liability Benchmark

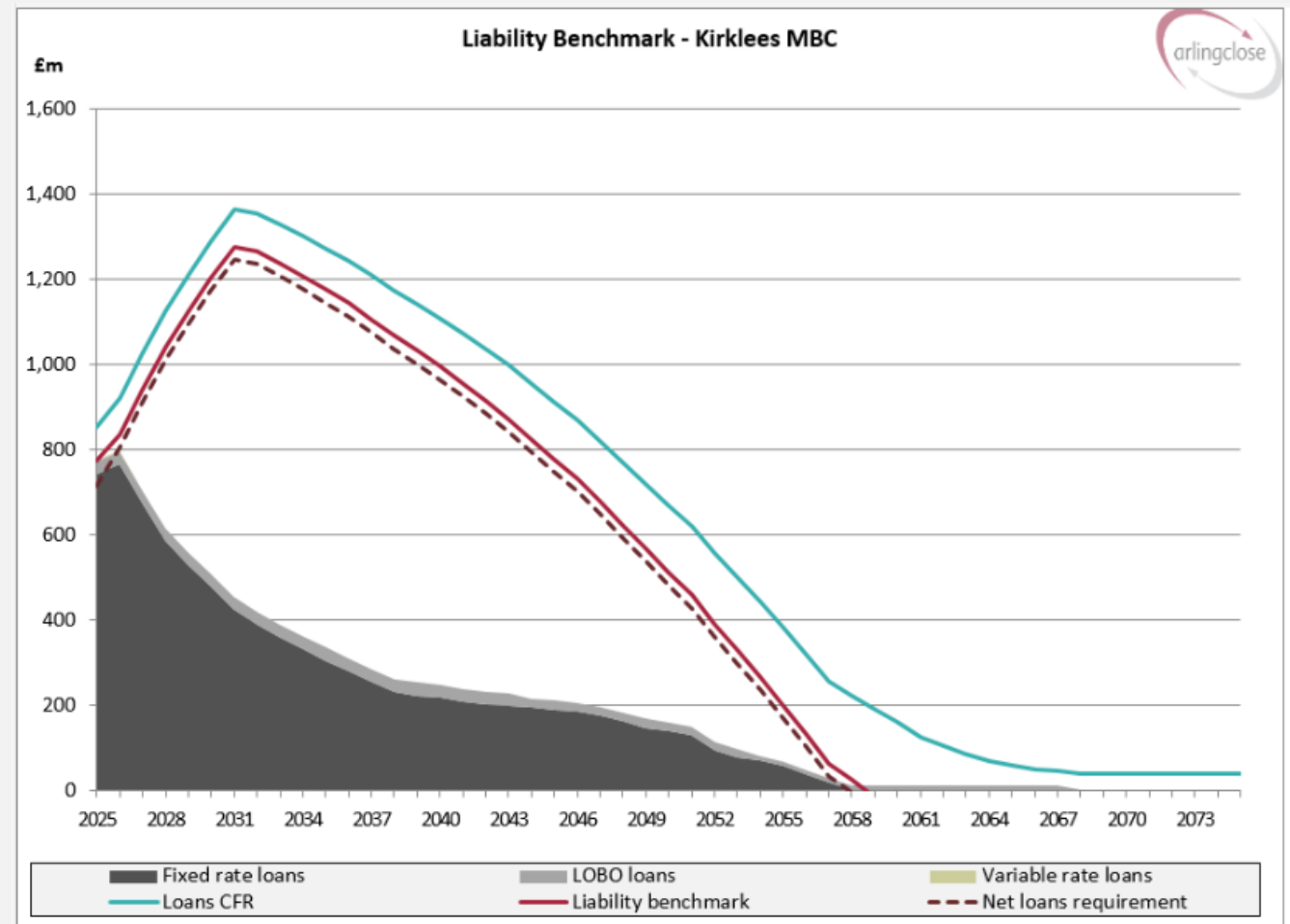
- This indicator compares the Council's actual existing borrowing against a liability benchmark that has been calculated to show the lowest risk level of borrowing. The liability benchmark is an important tool to help establish whether the Council is likely to be a long-term borrower or long-term investor in the future, and so shape its strategic focus and decision making. It represents an estimate of the cumulative amount of external borrowing the Council must hold to fund its current capital and revenue plans while keeping treasury investments at the minimum level of £30.0 million required to manage day-to-day cash flow.
- Following on from the medium-term forecast below, the long-term liability benchmark includes capital expenditure funded by borrowing of £84.8 million in 2025-26, minimum revenue provision based on assets lives and reduction in balance sheet resources of £18.2 million.

	31.03.25 actual £m	31.03.26 forecast £m	31.03.27 forecast £m	31.03.28 forecast £m
Loans CFR	849.7	920.0	1,027.0	1,127.0
Less: Balance sheet resources	-134.3	-116.1	-116.0	-115.0
Net loans requirement	715.4	803.9	911.0	1,012.0
Plus: Estimated Liquidity allowance	58.6	30.0	30.0	30.0
Liability benchmark	774.0	833.9	941.0	1,042.0
Existing borrowing - committed	774.0	781.9	687.0	601.2

Treasury Management Indicators

Liability Benchmark

The total liability benchmark is shown in the chart, together with the maturity profile of the Council's existing borrowing. The red line is the liability benchmark reaching a peak in 2032 highlighting the gap between current borrowing identified in grey, which is reducing over time with repayments, and the additional borrowing required to fund the capital plan.



Treasury Management Indicators

Maturity Structure of Borrowing

- This indicator is set to control the Authority's exposure to refinancing risk. The upper and lower limits on the maturity structure of all borrowing were:

	Upper limit	Lower limit	31.12.25 actual	Complied
Under 12 months	25%	0%	4%	Yes
12 months and within 24 months	25%	0%	13%	Yes
24 months and within 5 years	60%	0%	24%	Yes
5 years and within 10 years	80%	0%	21%	Yes
10 years and above	100%	20%	38%	Yes

- Time periods start on the first day of each financial year. The maturity date of borrowing is the earliest date on which the lender can demand repayment. LOBO options of £20.9 million have a potential repayment date during 2025-26 and have been included in the under 12 months line and an option of £10.0 million has a potential repayment date during 2026-27 and has been including in 12 months and within 24 months

Treasury Management Indicators

Long term Treasury Management Investments

- The purpose of this indicator is to control the Council's exposure to the risk of incurring losses by seeking early repayment of its investments. The prudential limits on the long-term treasury management limits are:

	2024/25	2025/26	2026/27	No fixed date
Limit on principal invested beyond year end	n/a	n/a	n/a	n/a
Actual principal invested beyond year end	£10.0m	£10.0m	£10.0m	£10.0m
Complied	Yes	Yes	Yes	Yes

- Long-term investments with no fixed maturity date include strategic pooled funds, real estate investment trusts and directly held equity but exclude money market funds and bank accounts with no fixed maturity date as these are considered short-term.

Treasury Management Indicators

Interest Rate Exposures

For context, the changes in interest rates during the quarter were:

	01/04/25	31/12/25
Bank Rate	4.50%	3.75%
1-year PWLB certainty rate, maturity loans	4.82%	4.37%
5-year PWLB certainty rate, maturity loans	4.94%	4.78%
10-year PWLB certainty rate, maturity loans	5.38%	5.34%
20-year PWLB certainty rate, maturity loans	5.88%	5.88%
50-year PWLB certainty rate, maturity loans	5.63%	5.71%